GROWING GAUTENG TOGETHER: Vision, Priorities and Action Plans of the Gauteng City Regions 2019 to 2030

> Gauteng Disability Summit 26-27 February 2020



Growing Gauteng Together



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INTRODUCTION: SOUTH AFRICA, AFRICA AND THE WORLD

- The world is undergoing multiple transitions as a result of dominant mega trends such as demographic shifts, climate change, increasing levels of urbanisation and rapid technological change. Successful nations or states are those that will be able to anticipate and respond effectively to these trends.
- For instance, the world's population reached 7,7 billion in 2019. It is estimated that this figure will reach 8,5 billion in 2030, 9,7 billion in 2050. Half of the additional 2,0 billion people who may be added to the global population between 2019 and 2050, will come from countries of Sub-Saharan Africa (UNDP, 2019).
- Government's must therefore adopt adaptable and resilient long term plans and transformative policies that will meet the needs of the growing populations food, energy, water, housing, health, education, jobs in an environmentally sustainable manner and in line with the demands of the fourth industrial revolution.
- Africa has adopted its transformative programme, Agenda 2063 which serves as a blueprint and master plan for transforming Africa into the global powerhouse of the future. Through the African Development Bank and other Development Finance Institutions (DFIs), Africa is putting resources aside to fund its transformative agenda. The signing of the Africa Continental Free Trade Agreement is by far the most significant development.
- South Africa adopted its national development Plan in 2012. The NDP has been updated with the recent additional commitments from the sixth democratic elections.
- Gauteng is the economic hub of South Africa, the seventh largest economy in Africa, the 26th largest urban regions in the world and the 6th largest urban agglomeration in the continent. It is both the financial and technological nerve centre of Africa.
- Water
- Energy
- Skills supply
- Freight and Logistics
- Infrastructure



INTRODUCTION: OUR CURRENT STRENGTHS AND CHALLENGES

Gauteng City Region is the 26th largest urban region and industrial hub of RSA:

Industrial, Financial and Technological Hub of Sub-Saharan Africa

Contributes 35% to SA's GDP

42% to industrial output and 53% to exports

7th largest economy in Africa

High Human Development Index and Steady Improvement in Quality of Life





GGT2030 = MEDIUM TERM STRATEGIC FRAMEWORK (MTSF)





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- GGT2030 responds to the global challenges that confront us, which are;
 - poverty and hunger;
 - Climate change;
 - Unsustainable growth and economic crisis
 - Migration;
 - Flight and displacement;
 - Health epidemics;
 - Inequality;
 - Social exclusion;
 - Lack of decent work and social protection;
 - Political instability, insecurity and violent conflicts;

- The GGT2030 aligned to the 2019-2024 MTSF.
 - Sets out the provincial political strategic framework for 2020-2025 as a building block to 2030,
 - Makes specific commitments to implement the governing party's manifesto under the unique conditions of Gauteng.
 - Represents the One Plan One Vision for Gauteng, (DDM)
- As such, the GGT represents a social compact between provincial government and the people of Gauteng.



WHY A PLAN TO GROW GAUTENG TOGETHER

- The GGT2030 reflects a collective vision for the GCR of 2030, while also highlighting the priority actions we need to take in support of this future – alongside measures of success.
 - contribution of the fifth and sixth administration on the kind of Gauteng we want, learning from the work done by the previous four administrations.
 - sets out the vision for the Gauteng of 2030 the Gauteng we want. It extends on the principles and priorities contained in the NDP, the Manifesto, work carried out to date as part of Gauteng's Transformation, Modernisation and Reindustrialisation (TMR) programme, and our efforts to maximise the benefits associated with the province's location within a wider city-region – the Gauteng City-Region (GCR).
 - guided by the following overarching policy, strategies, commitments and policy directives amongst others:
 - At an international level, the Sustainable Development Goals (SDGs), the New Urban Agenda (NUA), the Paris Climate Agreement (COP 21), and the African Union's Agenda 2063
 - At a national level, the Medium-Term Strategic Framework (MTSF), the Integrated Urban Development Framework (IUDF) and the National Spatial Development Framework (NSDF)
 - At a provincial level, the Gauteng Spatial Development Framework (GSDF) 2030 and the Gauteng-City Region Integrated Infrastructure Master Plan (GIIMP)
 - At a local level, Municipal Growth and Development Strategies, Integrated Development Plans (IDPs) and Spatial Development Frameworks (SDFs)



WHY A PLAN TO GROW GAUTENG TOGETHER

The GGT plan, evidenced based, therefore draws insights from government-wide planning, analysis arising from the work undertaken by-

- Statistics South Africa (Stats SA),
- Gauteng City Region Observatory (GCRO) and
- insights such as those shared within the Indlulamithi Scenarios 2030.
 - Work undertaken in respect of the latter has been reflected within three possible scenarios for South Africa, as we move towards 2030:
 - A South Africa torn by deepening social divides, daily protests and cynical self-interest where unemployment is only somewhat reduced, while growth in Gross Domestic Product (GDP) averages 2.2% to 2030, challenged further by persistent currency depreciation and increasing government debt risk (Scenario 'iSbhujwa').
 - A demoralised South Africa, characterized by disorder and decay, GDP growth averaging 1.5%, periods of deep recession, rising income inequalities and high levels of unemployment (Scenario 'Gwara Gwara').
 - A South Africa that is characterized by growing social cohesion, economic expansion, and a renewed spirit of constitutionalism, with GDP growth averaging 4.5%, greater economic predictability, a significantly reduced unemployment rate by 2030, a positive debt rating and increased Foreign Direct Investment (FDI) (Scenario 'Nayi le Walk').

It is only through the collective effort of all who live, work in and care for Gauteng and its future, that we will be able to deliver on the last scenario, 'Nayi le Walk'.

Therefore, interventions and priorities included within GGT2030 have been informed by the desire to build a future Gauteng aligned to the 'Nayi le Walk' scenario – while the content included here has also been shaped through a review of the various Gauteng programmes, strategies and plans that have come before, insights derived from delivery to date and our vision for the future.



MAJOR POLITICAL, SOCIAL, ECONOMIC TRENDS THAT DEFINE GAUTENG TODAY





OUR VISION AS THE GAUTENG CITY REGION

A smart, seamlessly integrated, socially cohesive, economically inclusive City Region at the cutting edge of new Africa's industrialization with:

- ✓ with an innovation-driven, knowledge-based economy and sustainable industries Africa's hub of the fourth industrial revolution and especially artificial intelligence;
- ✓ an accountable, responsive, transparent and clean government and an active citizenry.

Through strategic **public and private sector investment** in **five development corridors**, we are building a globally competitive Gauteng City Region which is a multitier and mega Special Economic Zone.

SMART CITY

A catalyst for industrialization of neighbouring provinces – Limpopo, North West, Mpumalanga and Free State through **joint inter-provincial planning, investments initiatives and infrastructure delivery.**



THE GAUTENG WE WANT IN 2030





CROSS CUTTING FOCUS AREAS

- Women
- Youth
- People with Disabilities
 - 2024 Impact: Transformed, representative and inclusive economy which prioritises women, youth and persons with disabilities
 - 2024 Impact: All women, girls, youth and persons with disabilities enjoy good quality health care and better life opportunities
 - 2024 Impact: Human Dignity for Persons with severe disabilities, Women and girls' achieved through freedom of choice and decent living conditions
 - 2024 Impact: Better livelihood and opportunities for all women, youth and persons with disabilities
 - 2024 Impact: All women, girls, youth and persons with disabilities are and feel safe and enjoy freedom and a better life
 - 2024 Impact: A Gender, youth and disability responsive public service
 - 2024 Impact: A better Africa and World for all women, girls, youth and persons with disabilities



FIVE DEVELOPMENT CORRIDORS OF THE GCR AND THEIR COMPARATIVE ADVANTAGES

- The vision for the Gauteng we want in 2030 will be implemented along five development corridors that have distinct industries and different comparative advantages:
 - Northern Corridor, The Capital of the Republic And the Hub of The Automotive Industry Manufacturing, Innovation, R&D, Aerospace And Defence Industries.
 - Central Corridor, Johannesburg is Africa's Financial And Technological Nerve Centre And Pre-eminent Hub for Innovation, Research And Development.
 - Western Corridor, this is anchored around mining to include tourism, agri-business and agro-processing
 - Goal: Revitalise the economy of
 - Sedibeng Southern Corridor, which has suffered significant de-industrialisation due to the collapse of the steel industry.
 - Ekurhuleni Eastern Corridor and OR Tambo International Airport Hub into Africa's largest Aerotropolis with advanced manufacturing and agro-processing capabilities as well as globally competitive logistics capacity.



FIVE DEVELOPMENT CORRIDORS OF THE GCR AND THEIR COMPARATIVE ADVANTAGES





Proposed development for advancing spatial transformation vision in the five corridors





*Overall Project Pipeline -Development Corridors

- 24% of the MTEF 5 year budget is planned for the central corridor, the northern corridor has 18% of the budget.
- 13,3 Billion is allocated to projects across all or multiple corridors





OUR VISION AND PLANS FOR NORTHERN CORRIDOR OF THE GCR



Goal: Consolidate Tshwane's Position (Northern Corridor) as The Capital of the Republic And the Hub of The Automotive Industry Manufacturing, Innovation, R&D, Aerospace And Defence Industries.

The key catalyst is collaboration between the City, Province and National Government on a common vision for the Capital City:

- Automotive SEZ and High Tech SEZ;
- Consolidate and regenerate existing nodes (CBD, Centurion and Silverton);
- Develop new nodes (Menlyn and Rosslyn Auto City);
- Infrastructure investment to Revitalise Townships and create economic opportunities.

Together with the private sector, Government is unlocking more than R50 billion investment in key nodes to give effect to the vision of Tshwane Auto City over the next 7 years. Most of the projects are already underway. For instance, Automotive SEZ being launched on 05 November.



OUR VISION AND PLANS FOR CENTRAL CORRIDOR OF THE GCR



Goal: Consolidate Johannesburg's Position (Central Corridor) as Africa's Financial And Technological Nerve Centre And Pre-eminent Hub for Innovation, Research And Development.

- Significant developments taking place in Rosebank, Sandton, Midrand and Fourways;
- Inner-city regeneration has just started and will get a major boost with the release of more derelict building and the reconstruction of the Provincial Government Precinct;
- New private sector-led developments current being planned in the North (Lanseria Airport City) and South (Masingita, Afribizz, etc.);
- Revitalisation of townships.

Together with the private sector, we are unlocking more than R150 billion of private investments in Johannesburg over a ten-year period.

Growing Gauteng Together

OUR VISION AND PLANS FOR WESTERN CORRIDOR OF THE GCR



Goal: Diversification of the West Rand economy (Western Corridor) mining to include tourism, agri-business and agro-processing

The focus of the joint initiatives are around tourism, agriculture and agroprocessing and renewable energy projects:

- Working with Joburg, Mogale City and Tshwane on the development of Lanseria Airport City;
- Working with private sector investors and mining houses to develop an Agri-Industrial Park & Logistics Hub in Zuurbekom – N12 Corridor;
- Expansion of Busmark bus manufacturing plant and a cluster of several human settlements mega projects have brought in significant private sector investments in the area;
- Bulk infrastructure is the critical catalyst that will make all the developments gather momentum.

We are working with business to unlock R25 billion private sector investment in the next seven years.



OUR VISION AND PLANS FOR SOUTHERN CORRIDOR OF THE GCR



Goal: Revitalise the economy of Sedibeng (Southern Corridor) which has suffered significant de-industrialisation due to the collapse of the steel industry.

- The development of the Vaal River City and the Vaal University Village precinct to include:
- Government Complex
- Student accommodation and residences for staff.
- The Agritropolis, tourism and revitalising steel industry manufacturing.
- The current intervention by the three spheres of government to rehabilitate sewer infrastructure and stop the spillage into the Vaal River is crucial for the development of this Corridor.
- We are currently working with several investors and developers to fasttrack the Vaal River City development, AB InBev investment, steel industry manufacturers and VUT to unlock R20 billion investment as part of the process towards the Vaal Special Economic Zone.

We are working with National government, the private sector, SOEs and universities to direct infrastructure initiatives and human capital development interventions towards the same vision.



OUR VISION AND PLANS FOR EASTERN CORRIDOR OF THE GCR



Goal: Build Ekurhuleni (Eastern Corridor) and OR Tambo International Airport Hub into Africa's largest Aerotropolis with advanced manufacturing and agroprocessing capabilities as well as globally competitive logistics capacity.

- We have built an Industrial Development Zone which will has agroprocessing capacity and will also have jewellery manufacturing and mineral processing capabilities when it is completed.
- The expansion of Oliver Tambo International Airport by Airports Company SA is starting with a cargo and will result in additional R38 billion investment over ten years.
- PRASA-Gibela rail manufacturing hub, Transnet's Tambo-Springs Logistics Hub and the development of fuel cell technology – another strong candidate for a Special Economic Zone;
- Major private sector developments are taking place around R21 corridor and the airport.
- A new OR Tambo University of Science and Technology will be established in the Aerotropolis Zone.

Over the next ten years, government, ACSA and the private sector will unlock over R100 billion of investment which will position OR Tambo International Airport as Africa's largest global aviation hub.



A growing, labour-absorbing, inclusive, innovative, sustainable and globally competitive economy



- Goals in growing an inclusive economy;
 - 1. Massively increase new jobs and and sustain existing jobs
 - 2. Deconcentrate, decentralise and empower new entrants into the Gauteng Economy
 - 3. Reindustrialize and increase exports into Africa and the major regions of the world economy
 - 4. Drive higher rates of investment into high growth sectors and the township economy
 - 5. Build an innovation ecosystem and modernize the Gauteng space
 - 6. Create an efficient, competitive and responsive infrastructure network



GCR APEX INFRASTRUCTURE PROJECTS

- 1. Gautrain Phase 2 PPP
- 2. Gauteng Broadband Network Rollout partnership with business
- 3. Kopanong Precinct Development PPP
- 4. Bulk infrastructure for SEZs, new nodes, Township Industrial Parks and building Agri-Parks
- 5. Mega Human Settlements Projects
- 6. Aerotropolis Master Plan implementation
- 7. Roll-out and integration of BRT systems, new highways and maintenance of road network
- 8. Building of new smart schools and ECDs
- 9. Maintenance of hospitals and building of new clinics and hospitals
- 10. Township industrial hubs (refurbish and additional)
- 11. Safety and Sporting facilities as well as Heritage infrastructure
- 12. Energy and renewable energy
- 13. Water and Sanitation





THE ROADMAP TO THE MULTI-TIER, MEGA SPECIAL ECONOMIC ZONE IN THE GCR

- Development of Tshwane Automotive SEZ
- Development of the Science and High-Tech SEZ in Ekandustria
- Accelerated implementation of OR Tambo SEZ
- SEZ in Emfuleni, Sedibeng Region (Vaal Industrial areas)
- Development of West Rand Agri-industrial Park and Logistics Hub
- Tambo Springs Logistics Gateway
- Nigel Locomotive Hub
- Revitalization of the Babelegi Industrial Park
- Revitalization of Garankuwa Industrial Park
- Establishment of the Township Enterprise Hubs





REPUBLIC OF SOUTH AFRICA				
National Priority	Economic transformation and job creation			
GGT Priority	Economy, jobs and infrastructure			
Targets	Annual economic growth increases to 3.5% or 5.4% until 2024 against the NDP target of 5.4%			
Outcome	Outcome Create and efficient, competitive and responsive economic infrastructure network			
	Intervention	Measure of success		
 Expand econor Africa and as a Address spatial planning that in considerations province, i.e. V Invest in touris Invest in agro-I Expand the sm other facilities broadband cap Allocate 80% or 	 R1.3 trillion invested in key infrastructure programmes aligned to the GCR's growing socio-economic demands in the following key sectors: water; energy; regional sanitation; freight and logistics associated with Aerotropolis; integrated public transport; e-government; modern social infrastructure; education, health and ECD infrastructure; transformative economic infrastructure within township areas. 			

- Allocate 80% of EPWP participants to unemployed youth
- Support local manufacturing through mandating the State to purchase 75% of ٠ goods and services from local producers
- Secure industrial financing for productive economic sectors e.g. manufacturing



National Priority	Economic transformation and job creation				
GGT Priority	Economy, jobs and infrastructure				
Targets	Annual economic growth increases to 3.5% or 5.4% until 2024 against the NDP target of 5.4%				
Outcome	Create and efficient, competitive and responsive econ	omic infrastructure network			
	Intervention	Measure of success			
Transport and Road Infrastructure		• Improved coordination and integration of all modes of public transport,			
 Establish a Gauteng Transport Authority to coordinate and integrate all modes of transport. Improve public transport services by optimising and integrating all transport modes in Gauteng - taxis, buses, Metrorail and the Gautrain. Bring affordable, reliable integrated public transport closer to residential and industrial nodes and improve the provincial road network. 		 with affordable, reliable, safe public transport and improved public transport nodes linking residential, business and industrial centres, for improved access or all. 			
		 Completion of a new freeway (the PWV15), construction of a new Transport Services Centre, design and delivery of a BRT between Ekurhuleni and Johannesburg, expansion of 			
into economic	ry formalisation and subsidisation. Taxi ranks to be turned mic transport nodes with shared ownerships between business, youth and women. Extinuient and Johannesburg, expa the Gautrain Rail Network, and deliv Intelligent Transport Systems that in service delivery and allow for real-ti				
 Improve the conditions and operations of major intermodal public transport nodes such as Mabopane station, Marabastad, Park 		communication and access to information on transport safety, traffic flows, incidents, fault			

Station, Bree Street Taxi Rank, Germiston Station, and Vereeniging

reporting, and other specifics.



National Priority	Economic transforma	rmation and job creation		
GGT Priority	Economy, jobs and int			
Targets	Annual economic gro	wth increases to 3.5% or 5.4% until 2024 against the NDP target of 5.4%		
Outcome	Rigorously support	the expansion and sustainability of SMME's		
Inter	vention	Measure of success		
 Intervention Launch the SMME fund to support the TER action plan Address the domination of agriculture inputs by big business and the monopoly domination of agro-processing and food retail Ensure that all SMMEs and township businesses contracting with the government are paid within 15 days Empower a significant number of emerging black firms as a contractors and subcontractors, including women and youth owned 		 New eKasiLabs established in locations across each of the five corridors (Boipatong; Carltonvile; Duduza; Diepsloot; Hammanskraal), expansion of the services offered at the nine existing eKasiLabs, and improved connectivity across the GCR (with 80% of the population able to access the internet by 2024, supported by the roll out high-speed broadband access to deprived areas and our emphasis on last mile connectivity). Goods and services procured from township businesses accounting for 30% of the GPG's procurement spend, with all SMMEs and township businesses paid within 15 days. Continued on driving inclusive economic growth and meaningful economic opportunities for all, with specific focus on SMMEs, cooperatives, township businesses, black owned enterprises, and target groups (the youth, women and persons with disabilities) – supported by incubation programmes, improved access to funding and grants, 		



		1		
Na	ational Priority	Education, Skills and Healt	th	
GGT Priority Delivering quality education		n		
Та	argets			eryone, young and old, has access to educational opportunities that support them
in unleashing their full pot				
Οι	utcome	Improved quality education	n, tr	
	Interven	tion		Measurement of Success
•	Prioritising quality Early		•	All children of school-going age have access to and participate in quality
	Development (ECD) and			education.
	educational foundations	that will allow future	•	Accessible, quality ECD services, the universalisation of Grade R, and a
	generations to prosper.			stronger Foundation Phase (Grade R to 3) – supporting learners in
•	Targeting the developme			achieving functional numeracy, the ability to read for meaning, and a
	aligned to existing and fu			passion for life-long learning.
	opportunities, new front		•	Inclusive schooling, with educational opportunities and facilities
	technology and innovatio			providing for all school-going learners, including those with disabilities,
•	Building working partner	rships with Gauteng's		special educational and medical needs.
	network of universities, i	research institutes and	•	The establishment of accessible, quality technical schools in every
	innovation centres, to m	aximise the potential		district, alongside the launch of an additional 18 Schools of Specialisation
	of future generations.			 supporting the delivery of skills that match labour market needs.
•	Ensuring safe, well-main	tained and equipped	•	A significant reduction in the number of children who are lost through
	health, education and sk	ills development		the system between Grades R and 12.
	facilities.		•	In line with the demand for new skills – and the call for a skills revolution:
•	Build a skilled and capab	le workforce to		Improved support for and quality delivery of training through the



National Priority	Education, Skills and Health	
GGT Priority	Health	
Targets	Implement the enabling legislative health coverage for all South Africe	re framework and create institutional capacity for NHI by 2024 to achieve universal cans by 2030
Outcome	Universal access to good quality he	ealth care for all South Africans achieved
Int	ervention	Measurement of Success
 areas of deprivation Create a publicly adr Roll out a health qua public health facilities the quality standards and accreditation for Develop and implem strategy and operation Resource requireme vacant posts for imp Consolidate nursing 	Ality improvement plan in es and ensure that they meet s required for certification r NHI bent a comprehensive onal plan to address Human nts, including filling crucial lementation of NHI colleges into one major nce and their curriculum re-	 The Transform of public health care experience in Gauteng Greater access to quality healthcare for all, with delivery supported via the roll out of the National Health Insurance (NHI) within the province, technology, and the involvement of other role-players such as non-profit organisations (NPOs) 90% of clinics, community health centres, districts and regional hospitals meet the ideal clinic standards within 5 years (i.e. facilities that open on time, are patient-friendly and safe, and are supported by adequate medicine supplies and clean equipment. 24-hour services provided across all 32 community health centres. Eleven new primary health care centres fully constructed and operational, and construction of one new district hospital completed. Delivery on HIV and TB 90:90:90 targets (90% of patients knowing their status; 90% of patients receiving treatment; 90% of patients with
 Reduce the burden of 	of disease from TB	viral load suppressed).



National Priority Spatial integration, human settlements and local government	
GGT Priority Integrated Huma	
TargetFacilitating accountwell-located, in	
Outcome A spatially just an opportunities in o	
Intervention	
 Delivering inclusive mega settlements, supported b access to basic services at connectivity. Fast-tracking delivery on renewal projects and inco- housing projects. Growing the affordable re- Enabling access to housin province. Targeting Rapid Land Rele- support growth and trans Releasing unused governa- buildings and land for device. 	



National Priority	Social Cohesion and Safe Communities
GGT Priority	Safety, social cohesion and food security
	Sustainable land reform contributing to agrarian transformation and food security for all by 2030, 4,31 million vulnerable people benefiting from food security. (fix)
Outcome	Significant reduction in poverty, inequality and unemployment
Intervention	Measure of success
 Developing initiatives that target a significant reduct in poverty, inequality and unemployment such as t adoption of urban pover elimination strategy, upsi of Tshepo 1Million and w to work programme. 	 with improved targeting via a multi-dimensional, integrated approach. All formal ECD centres registered, with financial support provided to 1700 centres to support an extra 200 000 more children over the next five years (in addition to the 480 000 with access to ECD opportunities, especially in deprived communities). Expanded multi-dimensional support programmes for poor households –





National Priority	Social Cohesion and Safe Communities		
GGT Priority	ority Safety, social cohesion and food security		
Targets	Reduction in	all levels of crimes through the creation of a transparent and well-capacitated criminal justice system	
Outcome	_	I criminal justice system, professionalised South African Police Service, and improved community in public policing	
Interventio	n	Measure of success	
 Improving policin community safety with a particular on gender-based and supporting th women, the yout citizens, people w disabilities, milita and the lesbian, g bisexual, transgen intersex and quee community. 	y efforts, emphasis violence ne rights of h, senior yith ry veterans gay, nder,	 Improved safety outcomes achieved through greater oversight of policing service delivery as carried out through the 142 police stations and Community Policing Forums (CPFs), training of 4234 CPF members, and increased police visibility, specifically in high crime areas. increase in the use of proactive joint operations through operation "Okae Molao" by all law enforcement agencies, integration of technological advancements and tools into safety efforts, an emphasis on priority crimes, and stronger coordination with the criminal justice sector. A 62.5% reduction in crime across the 40 priority stations within five years, with short-term emphasis on Langlaagte, Dobsonville, Ivory Park, Akasia and Kempton Park as the poorest performing police stations and policing precincts. Four quarterly GIPPS engagement sessions completed with 40 priority stations. School safety prioritised – with policing efforts targeting schools worst affected by gangsterism, violence and drugs. 	

• Psycho-social support provided to no less than 50 000 survivors of GBV, focus placed on



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and monitoring of infrastructure projects.

deprived areas and ensure last-mile

The Roll out high-speed broadband access to

National Priority	A capable, ethical and developmental state
GGT Priority	Building a capable, ethical and developmental state
Targets	Automation, modernized delivery of targets
Outcome	Modernise the state and government

Intervention	Measure of success
 Building efficient and smart systems, processes and points of access that provide seamlessly integrated services across the province – with government functioning as 'one'. Transform and invest in modernization of the public sector service and the state, to journey towards our future scenarios. This includes, improving efficiencies, investing in smart and efficient digital public services in areas of revenue collection, payment of service providers within 15 and 30 days, delivery of education and health, library services, policing 	 Smart and efficient digital public services established, supporting improved delivery in areas such as, revenue collection, service provider payment, education, health and library services, policing, and infrastructure project monitoring. Improved use of smart technology and social media platforms for increased public participation and communication.

 Optimal procurement of goods and services by the GPG – with goods and services procured from



National Priority	A capable, ethical and developmental state	
GGT Priority	Building a capable, ethical and developmental state	
Targets		to deliver on the developmental agenda
Outcome	Improved governance and intergover	rnmental and engagement with citizens
	Intervention	Measure of success
 efficient provincia Institutionalis work with an basis to resol challenges Focus on mul government Focus on mul government Strengthen a barriers that departments Improving ov optimise gove Utilize new te 	onsive, accountable, effective and l and local public service. se Ntirhisano, government must d in communities on a regular ve their service delivery nicipalities and national to ensure there is timeous issues raised by people ctions towards removal of delay responses from provincial	 Greater alignment between municipal and provincial plans and strategies, in line with the District Delivery Model and provide support to municipalities in terms of the Back to Basics Programme, and assistance provided to struggling municipalities – with emphasis on ways in which to improve service delivery outputs and build efficiencies. The move to a single-tier (metropolitan system) form of local government in Gauteng. Improve IGR and ensure greater cooperation amongst all GCR-role-players on critical areas such as transport, infrastructure, environment, economy and human settlements – with this resulting in a coherent and 'joined up' approach to delivery. Enhanced public participation process through the delivery of a more effective Ward Committee System and the Asset-Based Community Development (ABCD) model.
engagement		 The resolution of all incomplete provincial projects across all

municipalities implemented.

• Driving meaningful two-way engagement with



National Priority	A capable, ethical and developmental state		
GGT Priority	Building a capable, ethical and developmental state		
Targets	A coherent and committed effort to reduce the incidents of corruption in the public sector by 50% by 2024 Elimination of qualified audits: National (19.6% to 10%), Entities (27.1% to 20%), Provincial (24.4% to 15%), Local Government (40.8% to 30%) by 2024.		
Outcome	Honest and capable state with professional and meritocratic public servants		
	Intervention	Measure of success	
 Strengthen encourage activities, v Society led Improve in cases that a Improve th introductio Institutional 	wernance and eliminating corruption. In anti-corruption and integrity in the public service and society at large to refrain from engaging in corrupt working with Premier's Ethics Advisory Council (Civil governance structure) vestigation capacity towards increasing the number of are successfully prosecuted. The integrity of the public procurement system through the on of the Open tender Process alise ethics management at local government level through p with The Ethics Institute and Siemens	 Public servants prohibited from doing business with the state. The introduction of new technological systems and efficiencies in the Open Tender System realised. Improved audit outcomes for GPG institutions. Improvements in GPG's investigative capacity, which will lead to an increase in the number of cases that are successfully prosecuted. Through collaboration with the Premier's Ethics Advisory Council, the establishment of a public service that adheres to anti-corruption measures, which delivers and behaves with integrity, and encourages society at large to refrain from engaging in corrupt activities. 	
Cooperative gover	rnance and Improve coordination	 Implementation, oversight and coordinating machinery in the Office of the 	
-	a professional, performance-driven public sector for all of and eliminate corruption	Premier enhanced to address government work appropriately, with primary focus placed on empowering and supporting women, senior citizens, people	
Invest in ca	apacity to mitigate risks	with disabilities, military veterans and members of the LGBTIQ community.	
Sound Financial M Improve au	Nanagement udit outcomes for GPG institutions.	 The Military Veterans Programme intensified, with focus placed on mainstreaming these role-players into existing socio-economic and governance programmes. 	
Strengthen	the capacity of GPG to collect and increase own revenue.	ADD RISK MIGATION MEASURE OF SUCCESS	

ADD RISK MIGATION MEASURE OF SUCCESS



National Priority	A capable, ethical and developmental state		
GGT Priority	Building a capable, ethical and developmental state		
Targets	Strengthen structures, policies and practices of intergovernmental coordination and provide necessary leadership		
Outcome	Functional and integrated government		
Intervention	Measure of success		
 Building 	 Enabling mechanisms implemented – empowering 		
active	communities to participate in local government planning and		
communities	development.		
and	 Rapid Response Teams (RRT) from across sectors and spheres 		
partnerships	implemented and capacitated, to support and unblock service		
as a basis for	delivery efforts.		
good	 The government communication machinery repositioned to 		
governance.	achieve greater interaction, information sharing and feedback		
	with the people of Gauteng.		



National Priority	A better Africa and a better World	
GGT Priority	A Gauteng that supports a better region	on, Africa and the world
Targets		people will be reflected in the positive economic, social and cultural links , the wider region, the continent, and the world
Outcome		works, trade platforms and opportunities
In	tervention	Measurement of Success
 opportunities. Showcasing regional and coareas for collaboration. Promoting regional FDI by Contents of growing connection. Identify and take advantage City Agreements with other Partner with the BRICS Devinvestment initiatives Support the African agendation for sustainable at the GCR as the gate logistics, business services, Introduce SEZ, where feasing exports and employment, and contents a	e of trade opportunities and sign Twin r city regions relopment Bank on the infrastructure a for industrialisation and regional and inclusive development eway to Africa: R&D, trade, finance,	 Gauteng continuing to be a gateway to Africa and the world – with focus placed on promoting Africa intratrade and building on the prospects of the AfCFTA, through actively supporting the re-industrialisation of the continent's economy, boosting manufacturing capacity and increasing trade with African partners (GPG, 2019b). Greater focus on opening opportunities for two-way economic engagement, networking and trade across the region, continent and beyond. The promotion of greater diversification of exports to traditional and new markets, to support growth and employment creation in Gauteng.



National Priority	A better Africa and		
GGT Priority A Gauteng tha		supports a better region, Africa and the world	
		ersity of Gauteng's people will be reflected in the positive economic, social and cultural links ween the city region, the wider region, the continent, and the world	
Outcome	Building regional	and continental networks, trade platforms and opportunities	
Intervention		Measurement of Success	
 Building regional and connetworks, trade platform opportunities. Showcasing regional and partnerships, and potent collaboration. Identify and take advant opportunities and sign Transferements with other of Agreements with other of Support the African ager industrialisation and region for sustainab inclusive development 	ns and I continental tial areas for age of trade win City city regions nda for ional	 Active steps taken to build a socially cohesive Gauteng – with focus placed on shifting attitudes and strengthening our relationships with other African counties, given the recent spate of troubling xenophobic attacks, and the reality that Gauteng is, in many ways, a microcosm of the continent and the world. Emphasis on people to people connections through platforms such as the arts, sports, culture and media – and through opportunities for sharing and the expression of solidarity with our continental counterparts. Ongoing focus on promoting and supporting issues related to the global urban agenda – with continued participation in multilateral organisations, networks and strategic partnership arrangements. Greater focus on working with the African Union on initiatives to build the Africa we want through Agenda 2063. 	



National Priority	A better Africa and a better World	
GGT Priority	A Gauteng that supports a better region	, Africa and the world
		ople will be reflected in the positive economic, social and cultural links he wider region, the continent, and the world
Outcome	Building regional and continental netwo	orks, trade platforms and opportunities
In	tervention	Measurement of Success
 increase exports and em towards turning Gauteng and integrated Special Ed Place a special focus on e achieving a stable, growing region Building regional and corr and opportunities. Showcasing regional and potential areas for collable Promoting regional FDI b interests of growing conrel 	expanding foreign trade and ing, and integrated economic ntinental networks, trade platforms I continental partnerships, and poration. by Gauteng-based businesses in the	 Further facilitation support offered to Gauteng based firms and those firms whose headquarters are in Gauteng as they continue their efforts in extending their presence across the continent. Gauteng's role in relation to continental growth reflected in the size of investments made by Gauteng-based firms in other countries within the region, and in the size of the informal economy – with significant volumes of goods originating from Gauteng traded and transported across southern Africa.

Twin City Agreements with other city regions



National Priority	xxxxxxxxxxxxxxxxx		
GGT Priority		sustainable development for future generations	
— 4			
Targets	Environment, natural	resources cared for, protected for sustainability	
Outcome	Reduced vulnerability	of key sectors to climate change	
	Reduced waste dispos	sal by landfill and improved state of ecological infrastructure	
Interventi	on	Measurement of Success	
 Promoting sustainable p development in the cont urbanising region and gr Proactively confronting o through management, n adaptation strategies. Protecting, caring for an Gauteng's natural enviro critical biodiversity areas Managing environmenta 	text of a rapidly rowing population. climate change nitigation and d maintaining onment and its s.	 Wetlands and flood prone areas protected from development. Urban parks and open areas being conserved to promote green living. low carbon footpath and improved environmental resilience, with focus placed on mitigation combat GHG emissions across the province, including contributing towards the 42% reduction in total Greenhouse gas (GHGs) emissions by 2024 100% municipalities with disaster Early Warning Systems in place, through the establishment of the Gauteng City Region Disaster Management System 33 air quality monitoring infrastructures rolled out. 	
 optimally in the context of growing scarcity. Invest in capacity to preserve water and The finalisation of a GCR wide energy company, to respond the demands and 		 Efficient and secure water management systems developed and maintained. Efficient and secure water management systems developed and maintained. 	



SOCIAL COMPACTING IMPROVING COORDINATION

- The Growing Gauteng Together 2030 plan, outlines each set of priorities and the key projects under each priority that will be undertaken to achieve the Gauteng we want.
- Partnerships have been established with national & local government and State-Owned Enterprises (SOE's) on the investments they are making in the Gauteng space. We are also collaborating with the private sector as almost 80% of Gauteng's economy is linked to private sector, this includes a compact to invest in the growth and development of the Gauteng economy.
- The Premier chairs a Cabinet Committee on Investment and Infrastructure whose responsibility is to attract investment into the Gauteng economy, fast-track approvals by cutting red tape and providing catalytic infrastructure across the Gauteng City Region. All municipalities will now be represented by their Mayors in this Committee.
- The Committee will be an investment and infrastructure Clearing House that focuses on:
 - Facilitate and coordinate of major infrastructure projects and investment initiatives across the GCR;
 - **Prioritise** projects that have major impact on jobs, spatial reconfiguration and economic transformation;
 - **Monitor** the implementation of investment initiatives and infrastructure projects
 - Improve the pace and quality of delivery through the resolution of blockages, removing red tape and settling disputes.
- The Premier will convene the Gauteng City Region **Annual Investment Meeting** ahead of the President's SA National Investment Conference and Africa Investment Forum. Over the next three years, this Southern Africa-Europe CEO Dialogue will be repositioned as part of the investment drive of the President and the Premier.
- In the next five years, the Provincial Government will spend R60 billion on infrastructure development, while Gauteng municipalities will spend R40 billion. National government and State-owned enterprises will spend R100 billion on infrastructure in Gauteng province. Currently, there are private sector investment projects worth R300 billion in Gauteng. Government budgets will be directed towards catalysing private sector investment and socioeconomic transformation



REFLECTING THE VISION 2030: MAPPING THE FUTURE 2055

 GGT2030 charts a map for the period ahead. It outlines a set of priorities and interventions that will be undertaken, to address the challenges confront our societies thus creating the Gauteng of our dreams, which is:

A seamlessly integrated, socially cohesive, environmentally sustainable and economically inclusive GCR – a place of opportunities, supported by a growing economy, smart, innovation-driven and sustainable industries, an accountable, responsive, transparent and clean government, and a healthy, active, capacitated citizenry.

- To deliver on a Gauteng of 2030 that meets the hopes and aspirations of all who live here, we will need the support of everyone – including role-players across all spheres of government, our partners in the private sector, civil society, and each member of the GCR. It is only through growing Gauteng Together that we will deliver on our commitments. As such, GGT represents a social compact between provincial government and the people of Gauteng.
- We invite all within the GCR and beyond to participate and collectively build o this vision, in the interests of delivering prosperous, people centered society for Gauteng, South Africa.



"Balanced, Polycentric Provincial Spatial Form"

Essentially, GSDF 2030 is set to (i) direct, guide, focus and (ii) align, coordinate and harmonise all public infrastructure investments and development spending in the province, in accordance with a spatial development logic built on ensuring rapid, sustainable and inclusive provincial economic growth, township redevelopment, and decisive spatial transformation in priority areas, in support of GGT



GSDF 2030 puts forward the concept of a Balanced, Polycentric Provincial Spatial Form as the desired structure for Gauteng City Region where strong and resilient nodes enjoy mutually beneficial exchanges of goods and services, and movements of people.

These interactions result in an integrated system in which the polycentric whole is larger than the sum of the individual parts.

GSDF 2030 as basis for coordination, integration and alignment of provincial responses linked to space



Desired Spatially Transformed Gauteng: Balanced Polycentric Spatial Form

The spatial logic underpinning the "Balanced, Polycentric Provincial Spatial Form" recognizes that decisive spatial transformation necessitates:

- Maintaining and deepening economic productive capacity of areas where provincial economy is concentrated
- Pursuing densification, diversification and integration in those areas where a significant part of the provincial economy is concentrated
- Focusing township redevelopment, including nodal and corridor development, in townships where most people live, that are most accessible and connected via public transport to the economic core areas
- Enhancing public transport connections with townships where fewer people live with poorer economic accessibility is poorer, also focusing on skills development and supporting local economic development initiatives.
- Protecting areas that provide key environmental support services, are environmentally sensitive, formally demarcated conservation areas, high agricultural potential, have potential for eco-tourism and rural economic activities.





CONCLUSION

- Create iobs Inite th Expand nation nfrastructu Fight resources corruption PROSPERITY properly AND EQUITY Build nclusive capable planning state Quality education
- The GGT2030, represents the contribution of the fifth and sixth administration learning from the work done by the previous four administrations on the kind of Gauteng we want which is:
 - A seamlessly integrated, socially cohesive, sustainable and economically inclusive GCR a place of opportunities, supported by a growing economy, smart, innovation-driven and sustainable industries, an accountable, responsive, transparent and clean government, and a healthy, active, capacitated citizenry.
 - The successful implementation and realization of our plan GGT2030, is the resourcing of the priorities
 - Gauteng City Region is major economic hub whose progress and success will have a major catalytic impact on the economy of our country and Sub-Saharan Africa. We cannot afford to be complacent or to fail.
 - We have a sound vision and strong leadership that is keen to bring all stakeholders and players together around building a globally competitive, inclusive, smart and sustainable City Region that is at the centre of driving Africa's industrialisation and economic integration.
 - Our aim is to contribute 50% to President Cyril Ramaphosa' s investment target of US\$100 billion over the next five years (R750 billion). The Premier will lead this investment drive, together with the Mayors, CEOs of Gauteng-based companies and State-owned enterprises.
 - ❑ We have infrastructure and investment projects both public and private sector worth R500 billion over the 5-7 years. We want to attract an additional R200 billion of foreign direct investment over five years. Our main task of aligned and properly coordinated to achieve the shared vision and objective of Growing Gauteng Together, GGT 2030.
 - The Southern Africa-Europe CEO Dialogue is an important platform to mobilise the investor community towards a common understand of the opportunities and common action to unlock investment to grow South Africa and SADC region.

Let us Grow Gauteng, South Africa and Africa Together!

